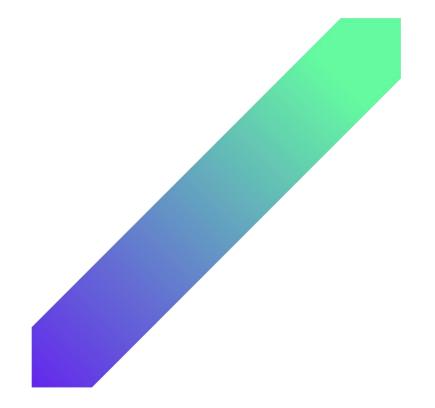


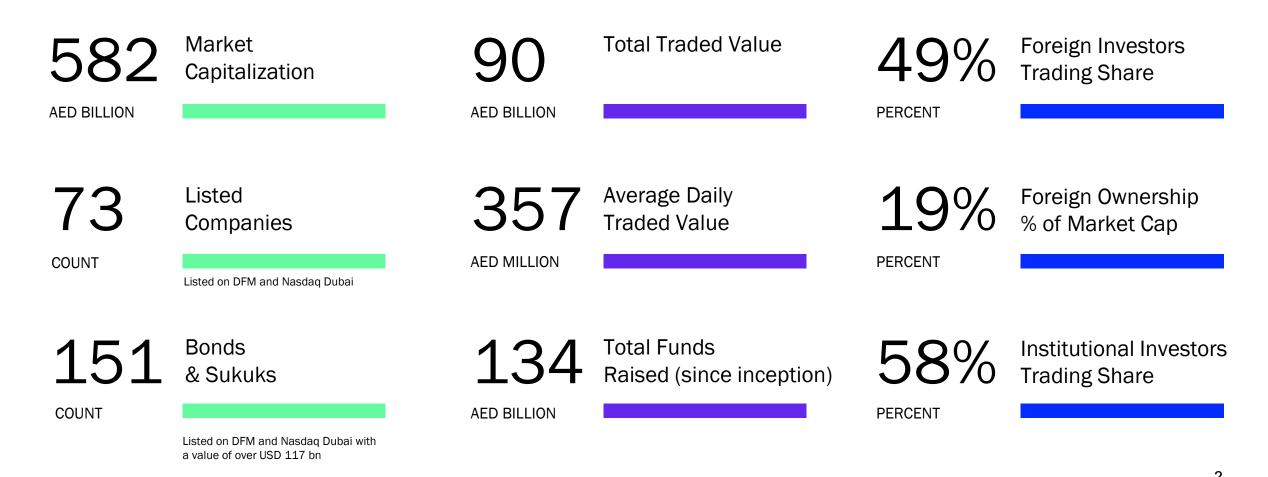
FY 2022

Investor Presentation



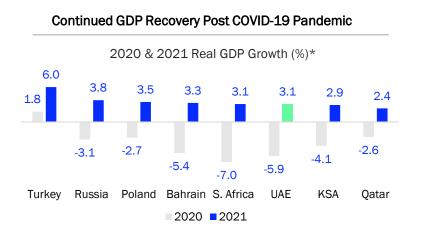
A World Class Market Place - Key Figures FY 2022





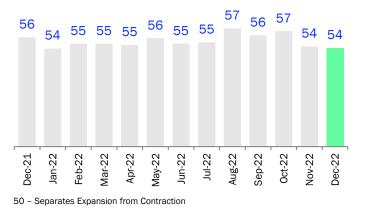
Source: DFM analytics. Note: Trading statistics for DFM excludes Nasdaq Dubai. Foreign investors defined as non-UAE investors.

Strong Demographic & Macroeconomic Fundamentals

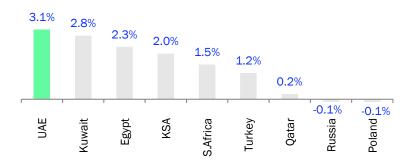


Sustained Growth In Non-Oil Economy....

UAE Non-Oil Private Sector PMI in recovery mode post COVID-19 impact.

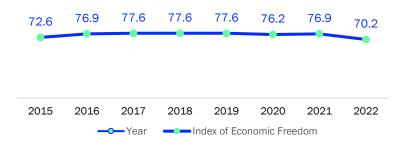


Growing Population 2020 -2025E Population Annual Growth (%)



...Resulting in a Stable Business Environment

UAE ranked 25th on the Global Competitiveness Index (GCI 2019) & ranked 33rd on the 2022 Index of Economic Freedom (1st in the MENA) with a score of 70.2



Source: The UAE National Bureau of Statistics, Euromonitor, Bloomberg, World Economic Forum, Emirates NBD, The Heritage Foundation, IMF World Economic Outlook Database, October 2020. * Figures are an estimate.



Dubai Growth is Driven by a Well Diversified Economy and Strong Trade Activity

Real Estate &

Construction

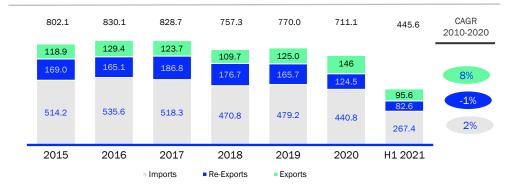
15.2%

Financial Sector

10.7%



Dubai Direct Foreign Trade Breakdown (AED bn)



Commentary

Main highlights of Dubai economy:

- The emirate has earmarked AED 67.5 billion for spending in 2023 as it continues to drive growth momentum.
- During 2022, Dubai's successful tourism rebound continues to inspire global tourism recovery with the city welcoming 12.82 million international overnight visitors from January to November 2022¹.
- Dubai retains its position as the world's top destination for FDI projects in H1 2022, reinforcing its status as a global FDI hub with inflows of AED13.72 billion in H1 2022, reflecting a growth of 14.6% y-o-y.²
- Dubai is the 1st regionally and the 17th globally in the Global Financial Centres Index and ranks the 16th among 190 countries in the 2020 Doing Business.
- Dubai has moved the historical focus on Real Estate and Trade to attract more knowledge intensive projects with a
 greater focus on Technology.
- H.H. Sheikh Mohammed bin Rashid Al Maktoum established the Dubai Security Centre which seeks to ensure the proper implementation of international best practices in Dubai as a financial hub.
- Dubai is placed at the forefront of the global Islamic economy, where the total value of listed Sukuk is over AED297 bn

 end of 2022.

Source: Emirates NBD research, Dubai Investment Development Agency, 2017 Global Investment Report published by UNCTAD, Doing Business World Bank, IMF, Gulf news.

* Source: Dubai Statistics Center Q3 2022 as per the latest available data, some GDP growth percentages were revised due to a new national account series issued by the Dubai Statistics Center.

¹ Source: Dubai Tourism.

1.5%

Hotels &

Restaurants 8.4%

Manufacturing

9.3%

Transportation

11.7%

² Source: Dubai Media Office – October 2022.

Investor Reach - Global Connectivity



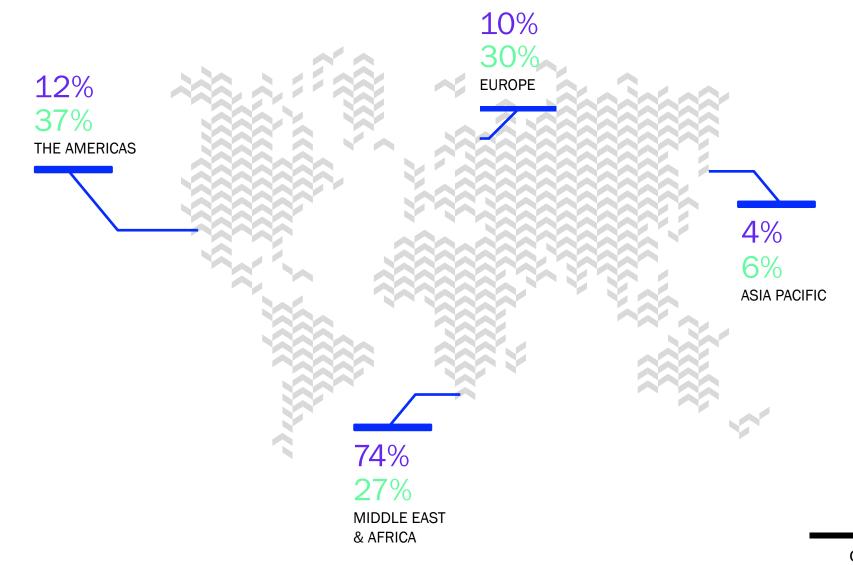
A snapshot of investor composition for 2 equity listings, highlighting the ability to either concentrate on regional investors or attract a wider pool of global investors from outside of the region.

REGIONALLY

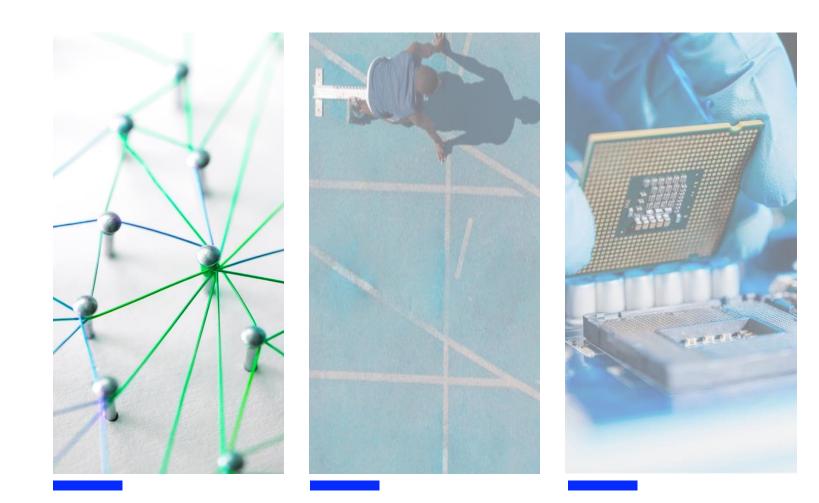
- Direct connectivity to Europe selected regional markets.

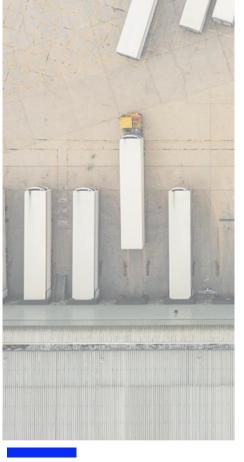
GLOBALLY

- Investors in more than 100 countries.
- Over 212 nationalities connected.
- Connected to leading international depositories.









MARKET STRUCTURE & OFFERING LANDSCAPE

OUTREACH & OPPORTUNITY

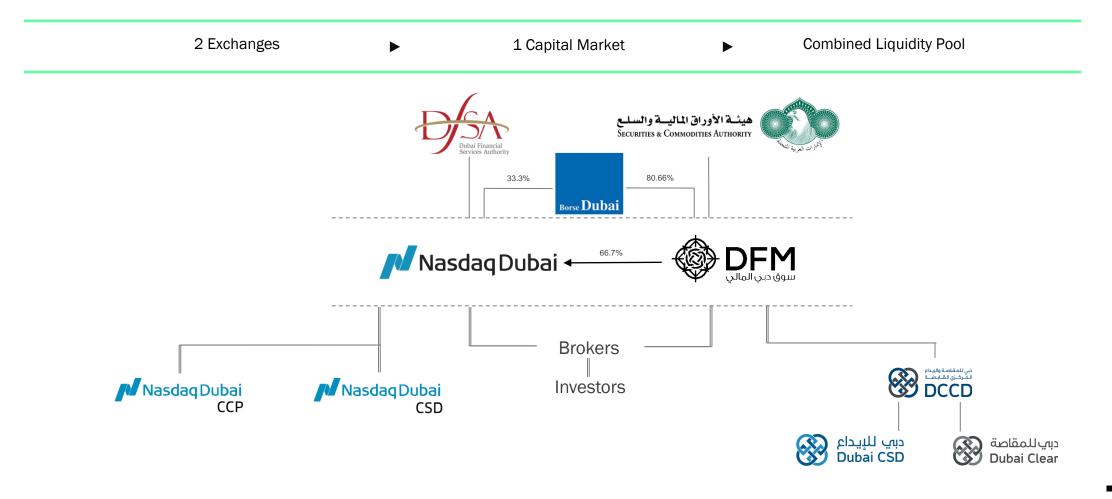
OPERATIONAL HIGHLIGHTS

FINANCIAL HIGHLIGHTS

Dubai's Capital Market Structure



DFM established in 2000 as a government owned exchange and in 2007 became the first regional exchange to be publicly listed, Nasdaq Dubai was established in 2005.



Products and Services Landscape - Key Offerings



| LISTING OPTIONS | ASSET CLASSES | POST-TRADE PLATFORM & SERVICES |
|--|---|--|
| MAIN MARKET Venue for listing and dual listing of Public Companies | EQUITY MARKET | Central Counter Party Clearing CCP |
| SECOND MARKET Listing venue for Private Joint Stock Companies | FIXED INCOME (Bonds and Sukuk) | Depository Securities Lending and Borrowing SLB |
| GROWTH MARKET Designed for SMEs with more flexible listing requirements (Nasdaq Dubai) | DERIVATIVES MARKET (Futures Contracts) | Regulated Short Selling Dividend Distribution |
| PRIVATE MARKET Registry / CSD admission with no trading | REITS, ETFs & ETPs (Crypto Assets) | iVESTOR / myAccount platform |
| | | AGM Management |

Post-Trade Functions Development



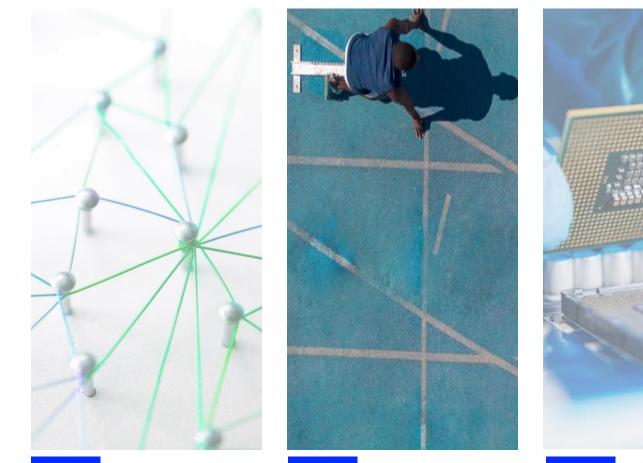
DFM PJSC Launched its New CCP and CSD Subsidiaries on 28th April 2020.

| KEY BENEFITS | IAIN IMPACT | |
|--|---|------------------|
| Enhanced efficiency in operational | laximizing clearing members' capital requirements, adopting international best practices for marg ettlement funds. | sins and |
| performance to improve liquidity | igher efficiency in using collateral. | |
| | otential boost of clearing members' liquidity. | |
| Enhanced risk mitigation | nhanced risk management by ring-fencing risk through creating separate legal entities. | |
| | omply with SCA's regulations regarding CCP which requires a separate legal entity for the CCP bus | siness license. |
| Compliance with regulations and international best practice | omply with SCA's CSD regulations which require a separate legal entity for CSD business license. ne first licensed CSD in the UAE. | Dubai CSD LLC is |
| | omply with the international best practice recommendations. | |



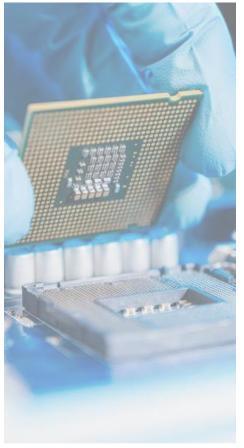
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OUTREACH & OPPORTUNITY



OPERATIONAL HIGHLIGHTS



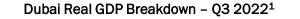
FINANCIAL HIGHLIGHTS

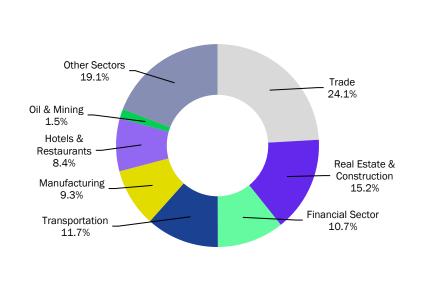
Diversification Opportunity - Sector Representation of Dubai's GDP vs DFM



DFM's IPO pipeline strategy aims at a better reflection of Dubai's GDP mix.

- Unlike the economy, the DFM market is dominated by the Financial sector, the Real Estate and Construction sector and the utilities sector. The first two sectors collectively represent 25.9% of the economy vs. 57.1% of the market capitalisation, by end of Q3 2022.
- This represents significant opportunities for DFM as there is a diversified pool of sectors and companies to be listed in the future, and a significant opportunity for issuers since investors are looking for diversified sectors to invest in.

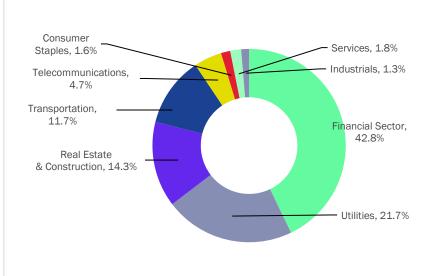




¹ Source: Dubai Statistics Center Preliminary Estimates Q3 2022 as the latest available data.

² By market cap.

DFM Sectors Breakdown² – Q3 2022

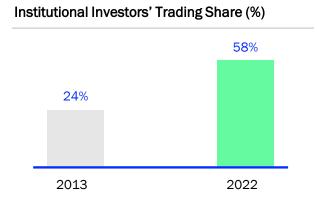


Figures may not add up to 100% due to rounding.

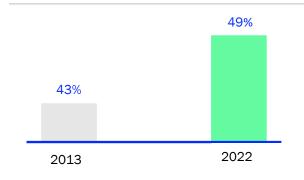
Diversified Investor Base - Bringing Together Regional & International Investors

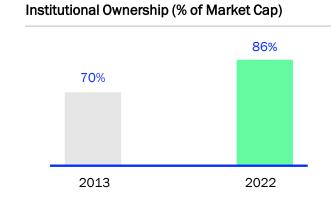


Institutional & Foreign Investors

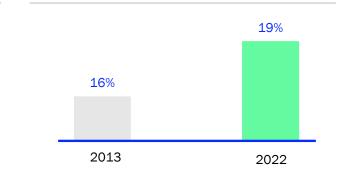


Foreign Investors' Trading Share





Foreign Ownership (% of Market Cap)



Retail & HNWI Investors

1 Mn+ 212

Total Investors

Nationalities

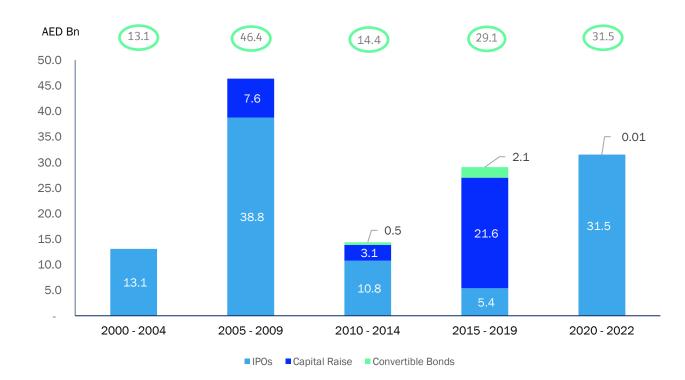
- Retail and HNWIs play a key role in liquidity on DFM.
- 42% of trading is from retail and HNWIs, showing their importance on the market.
- This includes local and international investors.

Note: Figures exclude Nasdaq Dubai

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Capital Raising Success

More than AED134 bn Raised Since Inception in Dubai Funds raised on Captial Markets since Inception to 2022*



SELECTED TRANSACTIONS



*For the 5 IPOs during 2022, the total offered value reached AED 31 billion vs. a total received demand of over AED 670 billion.



Index Inclusion - Attracting Investors Through Index Representation



All the major index providers cover stocks listed on DFM in their relevant local, regional and international indices.

Inclusion into additional indices can provide a number of benefits for issuers:

- Exposure to new type of investment; passive as well as active prominent international funds.
- Enhancing visibility to international investors.
- Enhanced valuations.
- Optimal shareholders mix and diversified investor base.



- MSCI UAE
- MSCI GCC Countries
- MSCI Emerging Market



- FTSE Nasdaq Dubai
- FTSE Emerging
- FTSE Global Equity Shari'a

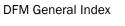
S&P Global

- S&P UAE Price
- S&P UAE Domestic Shari'a
- S&P Emerging Middle East & Africa

DOW JONES

- Dow Jones GCC
- Dow Jones MENA
- Dow Jones Sustainability





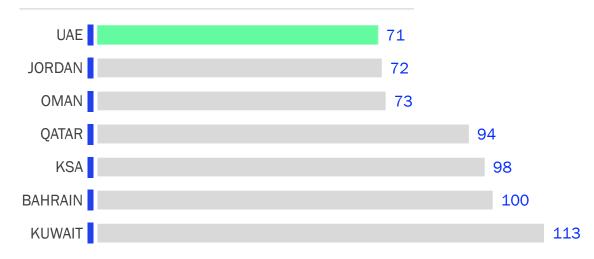


ESG & Sustainability – a Key Agenda for Investors



- Dubai aims to become the city with the lowest carbon footprint by 2050.
- UAE ranks highest on SDGs progress in the region.
- UAE leads in ESG reporting to drive market transparency and meet growing investor demands.
- UAE's energy mix is shifting away from fossil fuels and towards renewable energy (zero emission).
- AED100 bn green fund to make Dubai an environment-friendly city with the least carbon footprint in the world by 2050.
- Mohammed bin Rashid Al Maktoum Solar Park is expected to be the largest single-site solar park in the world by 2050.
- The Dubai and Sharjah 'Sustainable Cities' are the first fully operational sustainable communities in the Middle East.

SDGs Global 2021 Ranking



Sustainable Development Report*

| Country | Bahrain | Kuwait | Qatar | Saudi Arabia | UAE |
|---|---------|--------|-------|--------------|-----|
| No. of companies using GRI Standards | 4 | 46 | 29 | 34 | 110 |

* Source: GRI data base.

Recent Developments - Expanding to Create Further Opportunities



IPO Pipeline Plans

In late 2021, The Government of Dubai formed the Dubai Securities and Exchange Higher Committee and announced plans to list 10 Government-related companies on the DFM, in line with the Emirate's stated objective of increasing the total market capitalization of its financial markets to AED3 trillion.

Foreign Ownership

The Government has improved the attractiveness of setting up a business in Dubai by allowing businesses in most sectors to have 100% foreign ownership.

Residency Changes

The option of obtaining a Golden Visa is not only attracting top talent to Dubai, but also making business owners want to move here.

Expanding the Capital Market

Free Zone Access on DFM

Extending DFM's Main Market IPO to cover and allow companies based in a Free Zone to benefit from raising capital and list on DFM.

Nasdaq Dubai Growth Market

Dedicated platform for younger and growing companies. Cost efficient mechanism to raise capital and list on Nasdaq Dubai.

Equity Futures

The first regional market to list Single Stock Futures on regional names to support investors.



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Key Listing Requirements - Variety of Options Available to IPO

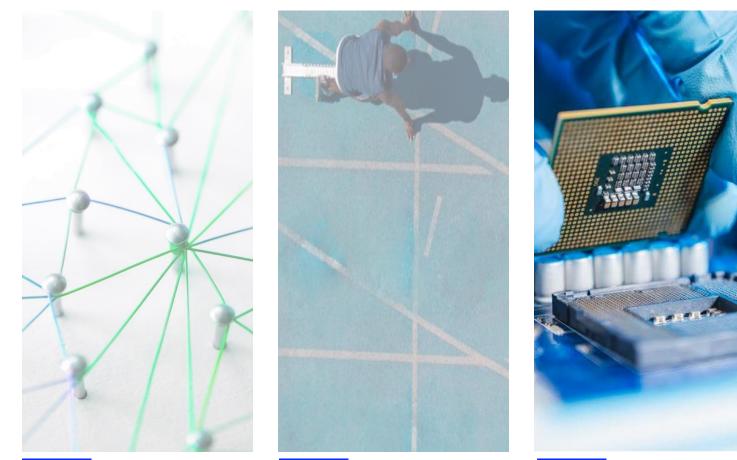






| | Mainland Companies | Free Zone Companies | Main Market | Growth Market |
|------------------------|---------------------------------------|---------------------------------------|------------------------|---|
| Size | AED25 mn paid-up capital | AED20 mn paid-up capital | > USD250 mn | < USD250 mn |
| Financial Track Record | 2 Years | 2 Years | 3 Years | Minimum 1 Year |
| Free Float | Minimum 30% | Minimum 25% | Minimum 25% | Minimum 25% |
| Profitability | Profitable for last 2 years | Profitable for last 2 years | Not required | Not required |
| Legal Structure | Public Joint Stock Company | Public Limited Company | Public Limited Company | Public Limited Company |
| Listing Advisor | Financial Institution approved by SCA | Financial Institution approved by SCA | Investment Bank | Compliance Advisor with relevant experience |
| Lock-In Period | 6 months | 6 months | Not required | 1 year |
| Advisor Post Listing | Not required | 1 Year | Not required | 3 Years |



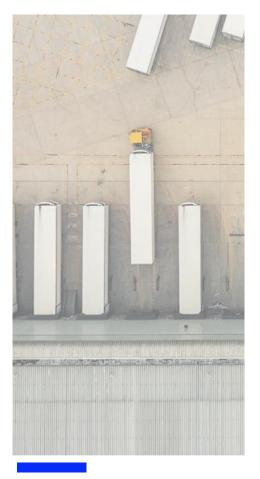








OPERATIONAL HIGHLIGHTS

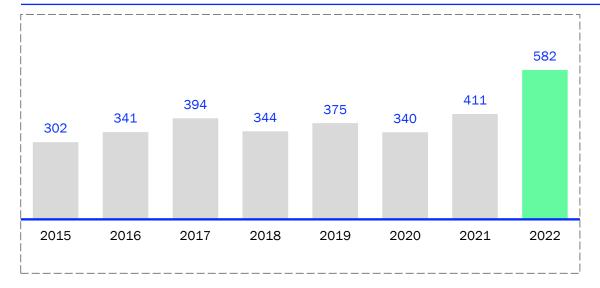


FINANCIAL HIGHLIGHTS

Operational Highlights - Key Indicators



Market Capitalization (AED bn)



Total Traded Value (AED bn)



Note: Figures exclude Nasdaq Dubai

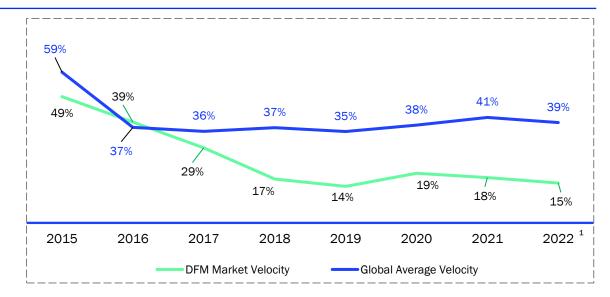
20

Operational Highlights - Key Indicators

ADTV (AED mn)



Market Velocity (%)



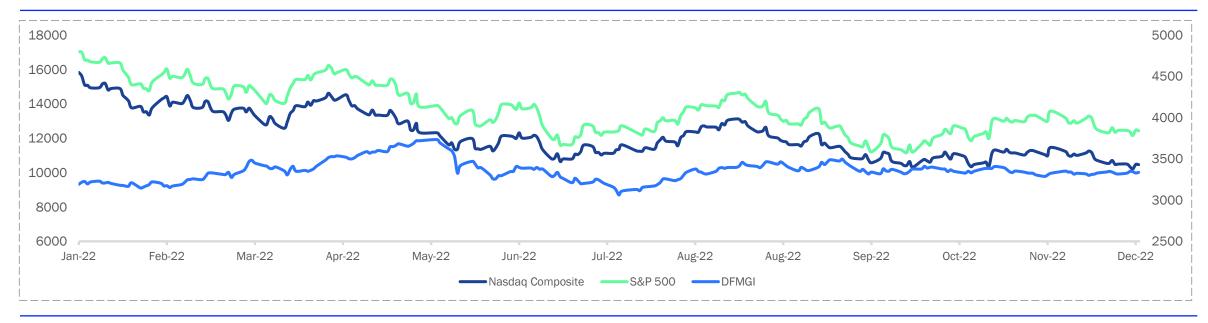
Note: Figures exclude Nasdaq Dubai

¹ Source for global velocity figures is the World Federation of Exchanges.

Operational Highlights - DFM General Index Performance



DFMGI Performance 2022

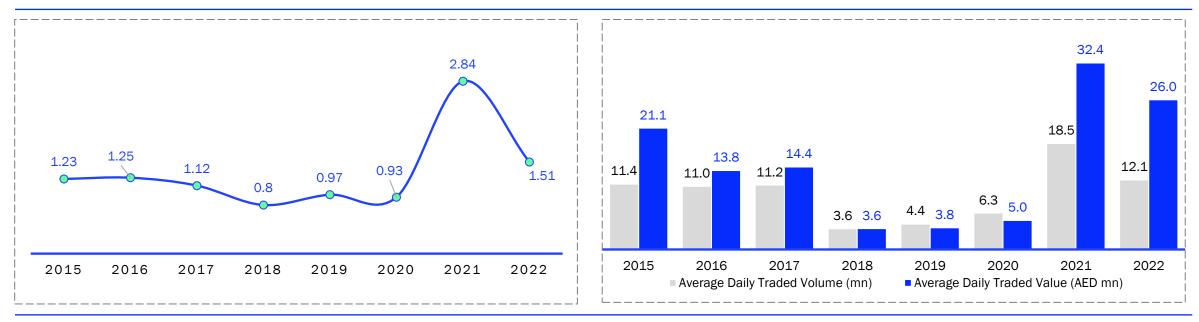


Operational Highlights - DFM PJSC Stock Trading Activity



DFM PJSC Stock Price Performance (AED)

DFM PJSC Stock Trading Activity (AED mn)



Operational Highlights - DFM PJSC Dividends

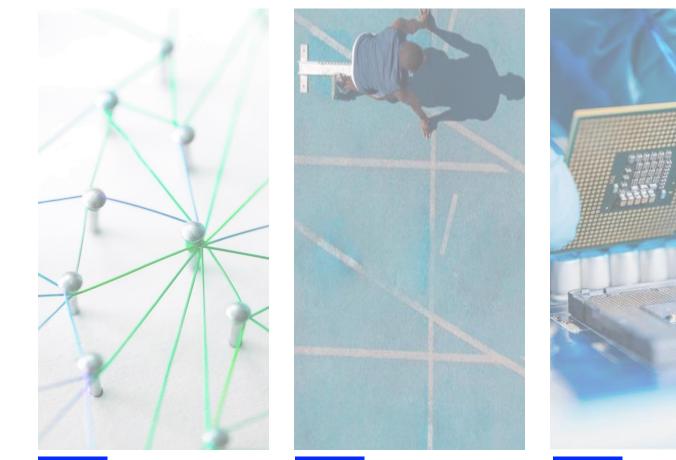


Dividends Per Share (AED) Dividends Payout History (AED mn) 0.07 242% 171% 164% 153% 0.05 142% 0.05 0.05 94% 74% 119 138 167 0.03 560 0.025 0.0168 141 78 2 281 262 233 122 .33 99 2021 2013 2014 2015 2017 2019 2021 2022 2013 2014 2015 2017 2019 2022 Net Profit Portion RE Portion* ---- Payout Ratio % 1

*RE stands for Retained Earnings.

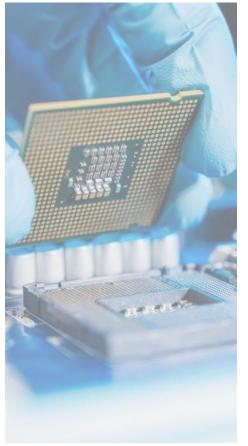
¹ Calculated as dividend (paid following year) divided by the net profit of the year.







OUTREACH & OPPORTUNITY



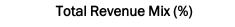
OPERATIONAL HIGHLIGHTS

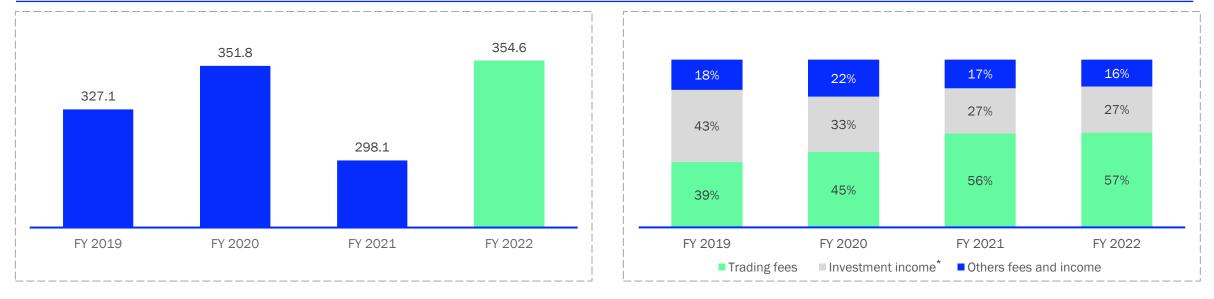


FINANCIAL HIGHLIGHTS



Total Revenue (AED mn)



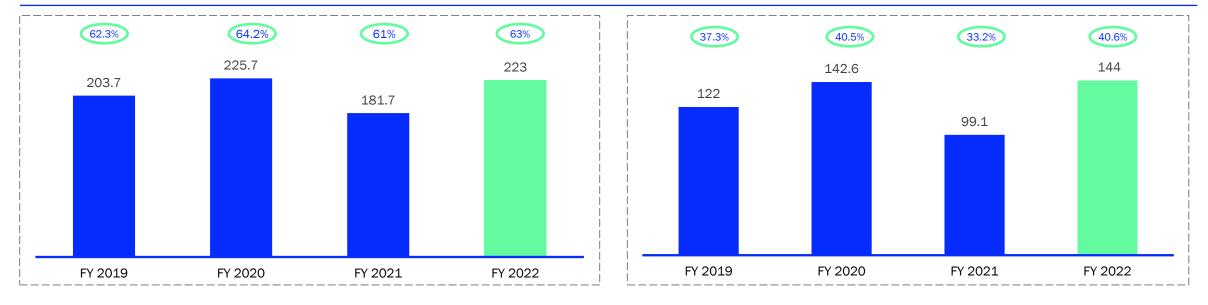


*Investment income includes profit earned on third party deposits.



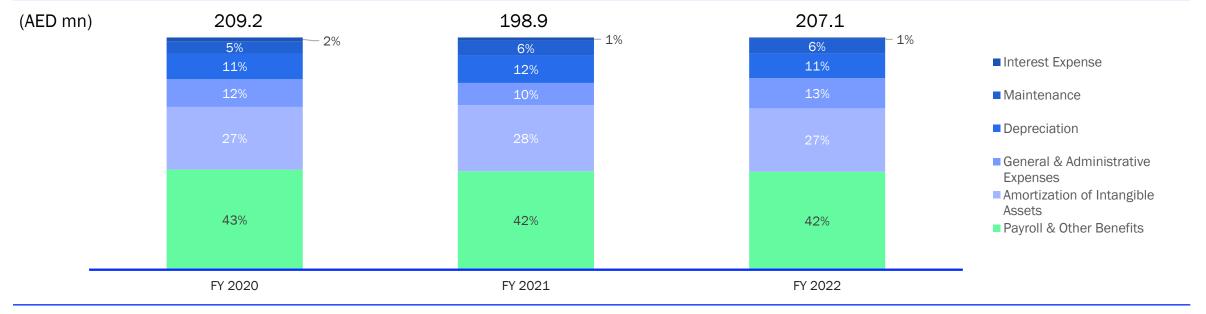
EBITDA (AED mn) and EBITDA Margin (%)

Net Profit (AED mn) and Net Profit Margin (%)





Operating Expense Breakdown (%)



Some figures & percentages might not totally add up due to rounding. The above exclude 2022 non-operating profit expense.

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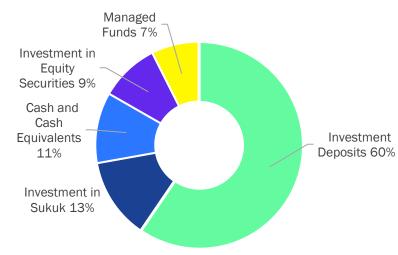
Selected Balance sheet items (AED mn)

| | FY 2021 | FY 2022 |
|---|---------|---------|
| Investment Deposits | 3,253 | 2,517 |
| Financial Assets Measured at FVOCI & amortized cost | 1,109 | 1,243 |
| Goodwill | 2,879 | 2,879 |
| Other Intangible Assets | 1,977 | 1,921 |
| Property and Equipment | 335 | 320 |
| Total Assets | 9,938 | 9,494 |
| Total Equity | 7,963 | 7,948 |
| Total Liabilities | 1,975 | 1,546 |

Main Financial Assets (AED mn)

| FY 2022 | | | | |
|---|-------|-------|--|--|
| Cash and Cash Equivalents | | 469 | | |
| Investment Deposits | | 2,517 | | |
| Less than 3 Months | 37 | | | |
| Up to 1 Year but More than 3 Months | 2,276 | | | |
| More than 1 Year | 204 | | | |
| Other Financial Assets Measured at Fair Value – (FVTOCI) & amortized cost | | 1,243 | | |
| Investment in Equity Securities | 394 | | | |
| Managed Funds | 314 | | | |
| Investment in Sukuk | 535 | | | |
| Total | | 4,229 | | |

Main Financial Assets Breakdown



Commentary

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Investment deposits are placed with financial . institutions in the UAE, with profit rates ranging from 2.80% to 5.50% per annum.

- Investment in Sukuk in the UAE matures in 5-9 years and carries a fixed profit rate of 2.591% - 5% per annum.
- 98% of the investments made by DFM are within the UAE.



Consolidated P&L



For the year ended

| (AED'000) | 31 Dec 2021 | 31 Dec 2022 | |
|---|-------------|-------------|--|
| Income | | | |
| Trading commission fees | 168,078 | 200,493 | |
| Brokerage fees | 14,571 | 13,646 | |
| Clearing settlement and depositary fees | 18,205 | 25,679 | |
| Listing and market data fees | 9,813 | 9,981 | |
| Other fees | 5,139 | 7,108 | |
| Operating income | 215,806 | 256,907 | |
| Investment income | 72,208 | 79,989 | |
| Dividend income | 6,857 | 13,781 | |
| Other income | 3,196 | 320 | |
| Profit income | 0 | 3,639 | |
| Total income | 298,067 | 354,636 | |
| Expenses | | | |
| General and administrative expenses | (139,533) | (149,577) | |
| Amortisation of intangible assets | (56,489) | (56,489) | |
| Interest expense | (2,904) | (1,035) | |
| Operating expenses | (198,926) | (207,101) | |
| Profit expense | | (3,639) | |
| Total expenses | (198,926) | (210,740) | |
| Net profit for the period | 99,141 | 143,896 | |
| | | | |

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